

University Budget Committee

February 23, 2023



Agenda

- □ Welcome
- CARES Funding Update
- ☐ 2022-23 Q2 Updates
- □ Enrollment
- ☐ 2023-24 Budget & Scenarios
- ☐ 2022-23 UBC Approved List
- Cabinet Priorities
- ☐ 2023-24 Budget Discussion
- □ Q & A









WELCOME









CARES Funding









CARES Funding

	CARES I	CARES II		CARES III	TOTAL
Allocation- Institutional Funds	\$ 9,240,638	\$ 22,602,924	\$	27,753,307	\$ 59,596,869
Allocation- MSI Funds	\$ 1,312,563	\$ 1,980,621	\$	3,358,845	\$ 6,652,029
Student Grants	\$ 9,240,639	\$ 9,240,639	\$	28,183,267	\$ 46,664,545
Total Allocation	\$ 19,793,840	\$ 33,824,184	\$	59,295,419	\$ 112,913,443
(Less Student Grants)	\$ (9,240,639)	\$ (9,240,639)	\$(28,183,267)	\$ (46,664,545)
Available Institutional Portion	\$ 10,553,201	\$ 24,583,545	\$	31,112,152	\$ 66,248,898
Drawn Down	\$ 10,553,201	\$ 24,583,545	\$	14,733,617	\$ 49,870,363
Pending Drawdown*	\$ -	\$ 	\$	16,378,535	\$ 16,378,535
Under Review	\$ -	\$ -	\$	-	\$ -

^{*}Campus has received an approved drawdown schedule from the Department of Education.

All funds will be drawn down by June 30, 2023









2022-2023 2nd QUARTER









2022-23 Mid-Year Preliminary Summary

- Preliminary Summary
- Considerations and Assumptions:
 - Actuals: 7 months of data (July through January)
 - Projected Actuals
 - Does not include plans for vacant positions
 - Does not include closing of open purchase orders
 - Does not include potential cost savings
- Adjusted YE Balance: Includes estimated GSI and HEERF









2022-23 Second Quarter – AADHT Sources/Revenue

Sources / Revenue	Original Budget	Adjusted Budget	Total Budget	Actuals (July to Jan)	Projected Actuals	Encumbrances	YE Actuals	YE Balance
State Allocation	\$ (132,053,000)	\$ -	\$ (132,053,000)	\$ (76,804,451)	\$ (55,248,549)	\$ -	\$ (132,053,000)	\$ -
Student Fees	(86,994,000)	(425,868)	(87,419,868)	(84,026,646)	(393,222)	-	(84,419,868)	(3,000,000)
Cost Recovery	(3,103,254)	-	(3,103,254)	(3,001,820)	(101,434)	_	(3,103,254)	-
Other Revenues		(7,816,384)	(7,816,384)	(7,816,384)			(7,816,384)	
Total Sources/Revenue	\$ (222,150,254)	\$ (8,242,252)	\$ (230,392,506)	\$ (171,649,301)	\$ (55,743,205)	\$ -	\$ (227,392,506)	\$ (3,000,000)









2022-23 Second Quarter – AADHT Uses/Expenditures

Uses / Divisions	Original Budget	Adjusted Budget	Total Budget	Actuals (July to Jan)	Projected Actuals	Encumbrances	YE Actuals	YE Balance	GSI/HEERF	Adjusted YE Balance
ACADEMIC AFFAIRS	\$ 70,640,701	\$ 3,476,822	\$ 74,117,523	\$ 43,755,913	\$ 31,807,273	\$ 392,643	\$ 75,955,829	\$ (1,838,306)	\$ 5,017,000	\$ 3,178,694
ADMIN AND FINANCE	17,616,081	1,306,712	18,922,793	12,118,012	8,655,723	3,130,918	23,904,653	(4,981,860)	942,000	(4,039,860)
ADVANCEMENT	3,531,186	1,875,667	5,406,853	1,669,004	1,192,146	244,406	3,105,557	2,301,296	120,000	2,421,296
INFO TECHNOLOGY	10,206,970	737,219	10,944,189	7,460,436	6,271,324	2,636,067	16,367,828	(5,423,639)	3,465,000	(1,958,639)
PRESIDENTS	3,357,525	1,729,054	5,086,579	2,221,355	1,586,682	266,615	4,074,652	1,011,927	174,000	1,185,927
STUDENT AFFAIRS	13,303,129	3,487,885	16,791,014	9,175,727	6,554,091	808,808	16,538,627	252,387	511,000	763,387
Total Divisions	\$ 118,655,592	\$ 12,613,358	\$ 131,268,951	\$ 76,400,448	\$ 56,067,239	\$ 7,479,458	\$ 139,947,145	\$ (8,678,195)	\$ 10,229,000	\$ 1,550,805
CENTRALLY MONITORED										
Benefits	\$ 52,462,326	\$ 1,925,972	\$ 54,388,297	\$ 33,629,085	\$ 24,751,165	\$ -	\$ 58,380,250	\$ (3,991,953)	\$ 4,119,000	\$ 127,047
Utilities	3,543,077	1,205,508	4,748,585	2,151,502	1,536,787	80,567	3,768,856	979,729	-	979,729
Financial Aid	34,682,701	4,650,258	39,332,959	26,857,688	10,200,000	-	37,057,688	2,275,271	-	2,275,271
SUG	34,359,000	4,264,786	38,623,786	26,605,688	10,000,000	-	36,605,688	2,018,098	-	2,018,098
EOP	203,715	45,630	249,345	125,000	100,000	-	225,000	24,345	-	24,345
Other Financial Aid	119,986	339,842	459,828	127,000	100,000	-	227,000	232,828	-	232,828
Other Centrally Monitored	12,806,559	30,813,538	43,620,097	6,426,878	2,000,000	650,959	9,077,837	34,542,260	(5,281,000)	29,261,260
Total Centrally Monitored	\$ 103,494,662	\$ 38,595,276	\$ 142,089,938	\$ 69,065,153	\$ 38,487,952	\$ 731,526	\$ 108,284,632	\$ 33,805,307	\$ (1,162,000)	\$ 32,643,307
Total Uses/Divisions	\$ 222,150,254	\$ 51,208,635	\$ 273,358,889	\$ 145,465,601	\$ 94,555,191	\$ 8,210,985	\$ 248,231,777	\$ 25,127,112	\$ 9,067,000	34,194,112









ENROLLMENT









Enrollment/Tuition Impact

- The tuition impact is separate from any potential General Fund increase.
- Our base budget is based on over-enrollment, not CO target (11,723 FTES)
 - Current Projection is ~+0.80% above CO Target
 - However, ~-5.40% below CSUDH Base Target
- We cannot count on additional tuition revenue with funded enrollment growth

Enrollment / Tuition Impact	CSUDH Base	1% Reduction	5% Reduction	10% Reduction
AY Headcount	15,500	15,345	14,725	13,950
AY FTES	12,316	12,193	11,700	11,084
Tuition/Budget Implication	\$0	(\$1,431,000)	(\$5,209,000)	(\$9,931,000)







Enrollment / Reallocation Plan

- Multi-year enrollment planning 2022-23 through 2026-27
- Beginning 2024-25, resident FTES and associated resources will be reallocated
- Campuses will be organized into 3 groups based on current actual enrollment
- Funds from universities with enrollment decline will be permanently reallocated to campuses can grow
- Framework to align with the state's support for overall CSU enrollment growth
- CSUDH is likely in the group to receive additional enrollment funds









2023-24 Budget & Scenarios









Governor's State Budget Proposal

- State revenues are significantly lower than anticipated
- Estimated \$22.5 billion budget gap in 2023-24 fiscal year
- The state plans to delay spending and shift funding sources resulting in no proposed funding cuts
- Governor proposes to fully fund the second year of the multiyear compact with CSU









Governor's State Budget Proposal

- 5% General Fund Base Increase
- \$254 million ongoing
 - \$227.3 million to support 5% base increase
 - \$27 million to support underlying debt service

UC AND CSU SYSTEMS

University of California

\$253 MILLION ONGOING

- \$216 Million: 5% base increase
- \$30 Million: Increase resident enrollment

California State University \$254 MILLION ONGOING

\$227 Million: 5% base increase









What does this mean?

Incremental, New Expenditures	Compact
Faculty & Staff Compensation Pool	\$92.5
Health Premium Increases	50.5
Required Operational (New Facilities, Risk Premium, Inflation)	19.7
Strategic Resident Enrollment Growth (1% or 3,434 FTES)	34.6
Graduation Initiative	30.0
Total Expenditures	\$227.3

\$162.7 million Mandatory Costs off the top

\$64.6 million Campus Flexibility









2023-24 CSUDH General Fund Increases

Possible scenarios of additional general fund CSUDH will receive in 2023-24

Possible General Fund Increases	1	2	3
Strategic Resident Enrollment Growth (Total \$34.6m)	\$1,038,000 3%	\$900,000 90 FTES	\$2,500,000 250 FTES
Graduation Initiative (Total \$30m)	\$900,000 3%	\$1,383,000 <i>4.61%</i>	\$1,383,000 <i>4.61%</i>
Total Allocation	\$1,938,000	\$2,283,000	\$3,883,000









2023-24 CSUDH Scenarios

Based on the different scenarios of general fund increases, what are the items we must take off the top due to prior and upcoming commitments?

2023-24 General Fund Increases	3% Increase	90 FTES GI2025 4.6%	250 FTES GI2025 4.6%
23-24 Enrollment Growth (Total \$34.6m)	\$1,038,000	\$900,000	\$2,500,000
Graduation Initiative (Total \$30m)	\$900,000	\$1,383,000	\$1,383,000
Total Allocation	\$1,938,000	\$2,283,000	\$3,883,000
2023-24 CSUDH – Off the Top			
22-23 UBC – IT Project & Process Mgmt	\$1,200,000	\$1,200,000	\$1,200,000
22-23 Compensation Pkgs (Unfunded/Covered by DH)	\$1,500,000	\$1,500,000	\$1,500,000
23-24 Potential Unfunded Compensation Packages?			
Total Obligations/Commitments	\$2,700,000	\$2,700,000	\$2,700,000
General Fund Available/Shortfall	(\$762,000)	(\$417,000)	\$1,183,000









2022-23 UBC Approved Funding









2022-23 CSUDH UBC Approved List

UBC Items:	Base	One-Time	<u>Total</u>	<u>2022-23 Action</u>
2021-22				
Office of Equity and Inclusion: Administrator II Position	\$ 120,000) \$ -	\$ 120,000	Funded - Base 22-23 GI2025
Athletics Scholarships FY19	-	93,244	93,244	Funded - Excess Lottery
Victims Advocate (SSP IV)	96,960	-	96,960	Funded - Base 22-23 GI2025
Associate Athletics Director	135,882	-	135,882	Unfunded
Director, Esports	116,250		116,250	Funded - Base 22-23 GI2025
2021-22 Total	\$ 469,092	2 \$ 93,244	\$ 562,336	
2022-23				
8 Faculty Hires from 20-21	961,000	-	961,000	Funded - Base 22-23 GI2025
Additional funding for CDO VP position	82,150	-	82,150	Funded - Base 22-23 GI2025
Go Far Together Initiative from Strategic Plan	2,382,000	-	2,382,000	Funded - Base 22-23 Enrl Grwth
IT - 1 additional year funding from CARES for positions	_	2,000,000	2,000,000	Funded - One-time 22-23
University Advancement - Director of Advancement	135,000	-	135,000	Unfunded
Proposal Writer - University Advancement	135,000	-	135,000	Unfunded
Campus Communications/speechwriting	155,000	-	155,000	Unfunded
Videographer - Communications	91,450	-	91,450	Unfunded
IT - Project & Process Management - Strategic Plan/Toro	1,200,000	-	1,200,000	Funded - One-time 22-23
One-time IT Project and Process Management	_	300,000	300,000	Funded - 21-22
Student Health Center ADA Work - One Time		200,000	200,000	Unfunded
2022-23 Total	\$ 5,141,600	\$ 2,500,000	\$ 7,641,600	
UBC Grand Total	5,610,692	2,593,244	8,203,936	

CSUDH







Cabinet Priorities









Cabinet Priorities

- Go Far Together Initiative multi-year plan
- Unfunded UBC Items

UBC Items:	Base	(One-Time	<u>Total</u>	<u>2022-23 Action</u>
2021-22					
Associate Athletics Director	 135,882		-	 135,882	Unfunded
2021-22 Total	\$ 135,882	\$	-	\$ 135,882	
2022-23					
University Advancement - Director of Advancement	135,000		-	135,000	Unfunded
Proposal Writer - University Advancement	135,000		-	135,000	Unfunded
Campus Communications/speechwriting	155,000		-	155,000	Unfunded
Videographer - Communications	91,450		-	91,450	Unfunded
IT - Project & Process Management - Strategic Plan/Toro	1,200,000		-	1,200,000	Funded - One-time 22-23
Student Health Center ADA Work - One Time	 -		200,000	 200,000	Unfunded
2022-23 Total	\$ 1,716,450	\$	200,000	\$ 1,916,450	
2023-24					
Go Far Together Initiative from Strategic Plan	 1,425,528		-	 1,425,528	Unfunded
2023-24 Total	\$ 1,425,528	\$	-	\$ 1,425,528	
UBC Grand Total	3,277,860		200,000	3,477,860	









Kick-off 2023-24 Budget Discussions









Further Discussion











UBC AY 2022-23 Meeting Schedule

10/27/2022: Share budget request form with UBC

11/17/2022: FY23-24 budget topics for review

02/23/2023: FY23-24 Governor's budget update, CSUDH budget priorities)

03/23/2023: FY23-24 Finalized Cabinet budget priorities

04/01/2023 UBC recommendation to the president due

04/06/2023: FY23-24 Budget Approval Meeting

04/20/2023: Tentative, most likely not required







