

# University Budget Committee

October 27, 2022



# Agenda

- □ Welcome
- ☐ 2022-23 Review 1<sup>st</sup> Quarter
- ☐ 2022-23 Enrollment Update
- ☐ 2023-24 CSU Budget Request
- Budget Request Process & Topics
- □ Q & A









#### **WELCOME**









#### 2022-2023 1st QUARTER









#### **2022-23 In Review**

- 22-23 began with a General Fund increase of \$12.7 million
- Funded enrollment targets increase by 250 FTES
- Almost all new funding was slated for mandatory costs and designated programs
- Funds from enrollment growth and Graduation Initiative went to a portion of 2022-23 approved UBC items









### 2022-23 First Quarter – AADHT Sources/Revenue

Sources / Revenue	Original Budget	Adjusted Budget	Total Budget	Actuals	Projected Actuals	Encumbrances	YE Actuals	YE Balance
State Allocation	\$(132,053,000)	\$ -	\$ (132,053,000)	\$ (33,013,251)	_\$ (99,039,749)	\$ -	\$ (132,053,000)	\$ -
Student Fees	(86,994,000)	-	(86,994,000)	(44,724,034)	(39,269,966)	-	(83,994,000)	(3,000,000)
Cost Recovery	(3,103,254)	-	(3,103,254)	(163,691)	(2,939,563)	_	(3,103,254)	-
Other Revenues		(2,554,884)	(2,554,884)	(2,554,884)			(2,554,884)	
Total Sources/Revenue	\$ (222,150,254)	\$ (2,554,884)	\$ (224,705,138)	\$ (80,455,861)	\$ (141,249,277)	\$ -	\$ (221,705,138)	\$ (3,000,000)









# 2022-23 First Quarter – AADHT Uses/Expenditures

Uses / Divisions	Original Budget	Adjusted Budget	Total Budget	Α	Actuals	Projected Actuals	Enc	umbrances	YE Actuals	١	/E Balance
ACADEMIC AFFAIRS	\$ 70,649,793	\$ 2,936,191	\$ 73,585,984	\$ 1	18,622,587	\$ 57,388,037	\$	452,000	\$ 76,462,624	\$	(2,876,640)
ADMIN AND FINANCE	17,616,081	1,266,712	18,882,793		5,549,619	11,296,466		3,077,247	19,923,332		(1,040,539)
ADVANCEMENT	3,531,186	1,923,287	5,454,473		790,932	2,501,216		166,142	3,458,290		1,996,183
INFO TECHNOLOGY	10,206,970	857,219	11,064,189		3,054,909	6,696,463		2,554,284	12,305,656		(1,241,467)
PRESIDENTS	3,357,525	1,521,291	4,878,816		948,922	2,581,386		275,462	3,805,770		1,073,046
STUDENT AFFAIRS	12,876,942	1,886,555	14,763,497		3,353,345	 8,675,338		1,315,883	13,344,566		1,418,930
Total Divisions	\$ 118,238,497	\$ 10,391,254	\$ 128,629,751	\$ 3	32,320,314	\$ 89,138,906	\$	7,841,017	\$ 129,300,237	\$	(670,486)
CENTRALLY MONITORED											
Benefits	\$ 52,451,421	\$ 1,674,780	\$ 54,126,201	\$ 1	4,371,898	\$ 42,761,695	\$	-	\$ 57,133,594	\$	(3,007,393)
Utilities	3,543,077	1,205,508	4,748,585		823,020	3,086,326		262,213	4,171,559		577,026
Financial Aid	34,682,701	6,015,258	40,697,959	1	2,618,095	19,220,000		-	31,838,095		8,859,864
SUG	34,359,000	4,481,462	38,840,462		12,490,895	19,000,000		-	31,490,895		7,349,567
EOP	203,715	45,630	249,345		75,200	120,000		-	195,200		54,145
Other Financial Aid	119,986	1,488,166	1,608,152		52,000	100,000		-	152,000		1,456,152
Other Centrally Monitored	13,234,559	26,234,466	39,469,025		4,775,907	2,000,000		380,864	7,156,771		32,312,254
Total Centrally Monitored	\$ 103,911,757	\$ 35,130,012	\$ 139,041,769	\$ 3	32,588,921	\$ 67,068,021	\$	643,076	\$ 100,300,019	\$	38,741,751
Grand Total Uses/Divisions	\$ 222,150,254	\$ 45,521,267	\$ 267,671,521	\$ 6	64,909,235	\$ 156,206,928	\$	8,484,094	\$ 229,600,256	\$	38,071,265









## 2022-2023 Projection

- Projection represents one quarter of actual expenditures
- CARES Act Reimbursements from 2021-22 (~\$25 million claims)
- 2022-23 Compensation not allocated to divisions (held in CM)
- Adjusted budget includes prior year carryforward & encumbrances (carryforward amounts over the allowed per policy were not swept due to CARES)







#### 2022-2023 ENROLLMENT UPDATE









#### **HOW ARE WE DOING: CENSUS UPDATE**

- Fall census is 1% under the Chancellor's Office funded FTEs
- Fall census is 10% under projected target for base budget
- Spring efforts can make up the difference
  - Retention increase from 80% to 94%
  - Recent peak =90%, pre-COVID
  - New student enrollment 600









#### 2023-2024 CSU BUDGET REQUEST









## **Budget Priorities: CSU Core Mission & Values**

- Expand the work of Graduation Initiative 2025 to support the CSU's broader mission to advance educational equity
- Provide competitive salaries and benefits to faculty and staff
- Ensure safe, modern sustainable facilities where teaching, learning and student well-being can thrive
- Grow **enrollment** to provide access for more California students and to meet the state's growing need for a diverse, educated workforce.









# **Proposed 2023-2024 CSU Operating Budget Request**

Incremental, New Revenue	(in millions)
State General Fund: Compact	\$227.3
Tuition from Strategic Enrollment Growth	16.1
State General Fund: Above Compact	286.4
Total Revenue	\$529.8









# **Proposed 2023-2024 CSU Operating Budget Request**

Incremental, New Expenditures	Within Compact	Above Compact	Budget Request
Graduation Initiative	<mark>\$30.0</mark>	\$25.0	\$55.0
Student Basic Needs		20.0	20.0
Workforce Investments			
Faculty & Staff Compensation Pool	92.5	168.4	260.9
Health Premium Increases	50.5		50.5
Academic Facilities & Infrastructure (Debt Service)		50.0	50.0
Strategic Resident Enrollment Growth (1% or 3,434 FTES)			
General Fund	<mark>34.6</mark>		34.5
Tuition	16.1		16.1
Required Operational (New Facilities, Risk Premium, Inflation)	19.7	23.0	42.7
Total Expenditures	\$243.4	\$286.4	\$529.8









## 2023-24 CSUDH Budget Planning

Incremental, New Expenditures	2022-23 Allocation	2023-24 Scenario 1 Within Compact*	2023-24 Scenario 2 Within Compact	2023-24 Scenario 3 Within Compact	2023-24 Scenario 4 Within Compact	
Graduation Initiative	<b>\$1,615,000</b> 4.61% of \$35m	\$0	<b>\$1,383,000</b> 4.61% of \$30m	<b>\$1,383,000</b> 4.61% of \$30m	<b>\$1,383,000</b> 4.61% of \$30m	
Strategic Resident Enrollment Growth	<b>\$2,325,000</b> 250 FTES 2.65% of \$84.8m	<b>\$0</b> No enrollment growth	<b>\$0</b> No enrollment growth	\$900,000 90 FTES 2.65% of 34.5m	\$2,500,000 250 FTES 7.25% of 34.5m	
Total Allocation	\$3,940,000	\$0	\$1,383,000	\$2,283,000	\$3,883,000	

<sup>\*</sup>Scenario 1: Additional General Fund within compact will fund mandatory costs and designated programs.









## 2023-24 CSUDH Budget Planning - Considerations

- Unfunded 2022-23 Compensation Increases
- Unfunded 2022-23 UBC Items
- 2022-23 UBC Multi-year Commitments (Go Far Together)
- Enrollment Decline (Tuition)









#### **BUDGET REQUEST PROCESS & TOPICS**









## **Budget Request Process**

- Budget request process evolved into a more cohesive and crossdivisional approach, eliminating silos when evaluating and deciding university priorities
- Cabinet review needs and present a <u>consolidated request</u> to the University Budget Committee
- Request process will focus on targeted goals and outcomes









## **Budget Topics**

- If UBC is not reviewing budget allocation requests, there are other budget topics to focus on:
  - Reprioritization of current funds
  - Develop Infrastructure around multi-year planning
  - Review Presidential Memo
  - Planning around all-funds budgeting
  - How does the budget process advance the Strategic Plan?
  - Review audited Financial Statements
  - Define relationship with University Planning Committee









# **Further Discussion**











## **UBC AY 2022-23 Meeting Schedule**

Time: 2 to 4pm (Thursdays)

09/29/2022: Kickoff meeting

10/27/2022: Share budget request form with UBC

11/17/2022: FY23-24 budget topics for review

12/15/2022: Last meeting before holidays, VP budget discussions update

02/23/2023: FY23-24 Governor's budget update, CSUDH budget priorities)

03/23/2023: FY23-24 finalized Cabinet budget priorities

04/06/2023: FY23-24 Budget Approval Meeting

04/20/2023: Tentative, most likely not required







